



2026 Annual General Meeting



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AGM AGENDA



ITEM	SUBJECT	PRESENTER
1	Welcome by the President	Brian Kalsen
2	Motion to Adopt the Agenda	Brian Kalsen
3	Acceptance of the minutes from the previous AGM	Brian Kalsen
4	President's Report	Brian Kalsen
5	Finance Report	Heather West
6	Summary of AGM Reports	James Cunningham
7	Business Arising from Reports	Brian Kalsen
8	Motion to Accept Reports	Brian Kalsen
9	Election	John Ormston
10	Motion to Adjourn 2026 AGM	Brian Kalsen

MISSION STATEMENT

Judo Ontario is a community-driven association where dedicated volunteers and professional staff work together to lead, develop athletes, and promote judo as a lifelong sport. We are committed to creating positive judo experiences for all Ontarians.

VISION

To cultivate a vibrant Judo community through inclusive membership, strong support systems, and a commitment to high-performance excellence.

VALUES

- **Mutual welfare and benefit** - 自他共栄: Honour the importance of benefiting both oneself and others through judo.
- **Integrity and Ethics** - 誠実倫理: Maintain transparency, fairness, and high ethical standards, while promoting fair play and strong sportsmanship.
- **Inclusivity** - 包摂性: Strive to create an environment where individuals feel a genuine sense of belonging.
- **Respect** - 尊敬: Nurture a culture of mutual respect among athletes, coaches, officials, and volunteers.
- **Friendship** - 友情: Build camaraderie and lasting connections through shared experiences and mutual support.
- **Excellence** - 優秀: Encourage and support the pursuit of excellence in athletes, coaches and across the organization.

MANDATE

To foster, promote and regulate the sport of judo in Ontario in conjunction with all other associations and groups fostering and promoting the same in other provinces. To arrange training, matches, contest, tournaments, competitions, exhibitions, demonstrations, clinics, and courses of study of every nature and kind whatsoever relating to the sport of judo. To promote, encourage and regulate, subject to the rules of Judo Canada, the training, grading and testing of judoka, referees, judges, coaches, and other tournament officials in the province of Ontario to contribute towards prizes and awards to encourage competitions and proficiency in the sport of judo. To provide for the regulation, regimentation, and admission into membership of judo clubs and associations. To follow, promote and regulate the teaching, practices, and objectives of Kodokan Judo and to teach and encourage the physical, mental, and spiritual objectives of judo as formulated by the late Dr, Jigoro Kano, the founder of judo.

BOARD OF DIRECTORS



2025-2026



BRIAN KALSEN
President

president@judoontario.ca



TONY KELLY
Vice President

vicepresident@judoontario.ca



HEATHER WEST
VP Finance

vpfinances@judoontario.ca



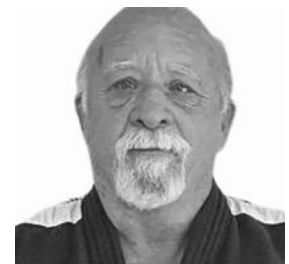
CARLINE YOUNG
VP Administration

vpadministration@judoontario.ca



JUSTIN CHAN
VP Operations

vpoperations@judoontario.ca



GREG BUTREY
VP Marketing

vpmarketing@judoontario.ca



KEVIN DOHERTY
VP Technical

vptechnical@judoontario.ca



DANIAL REIS
VP Competitions

vpcompetitions@judoontario.ca



VITALIY POLYANSKY
VP Regions & Equity

vpregions.equity@judoontario.ca

STAFF



STEVE SHEFFIELD
Sport Director
info@judoontario.ca



JAMES CUNNINGHAM
Executive Director
executivedirector@judoontario.ca



TRACY GARDNER
Operations Manager
memberservices@judoontario.ca

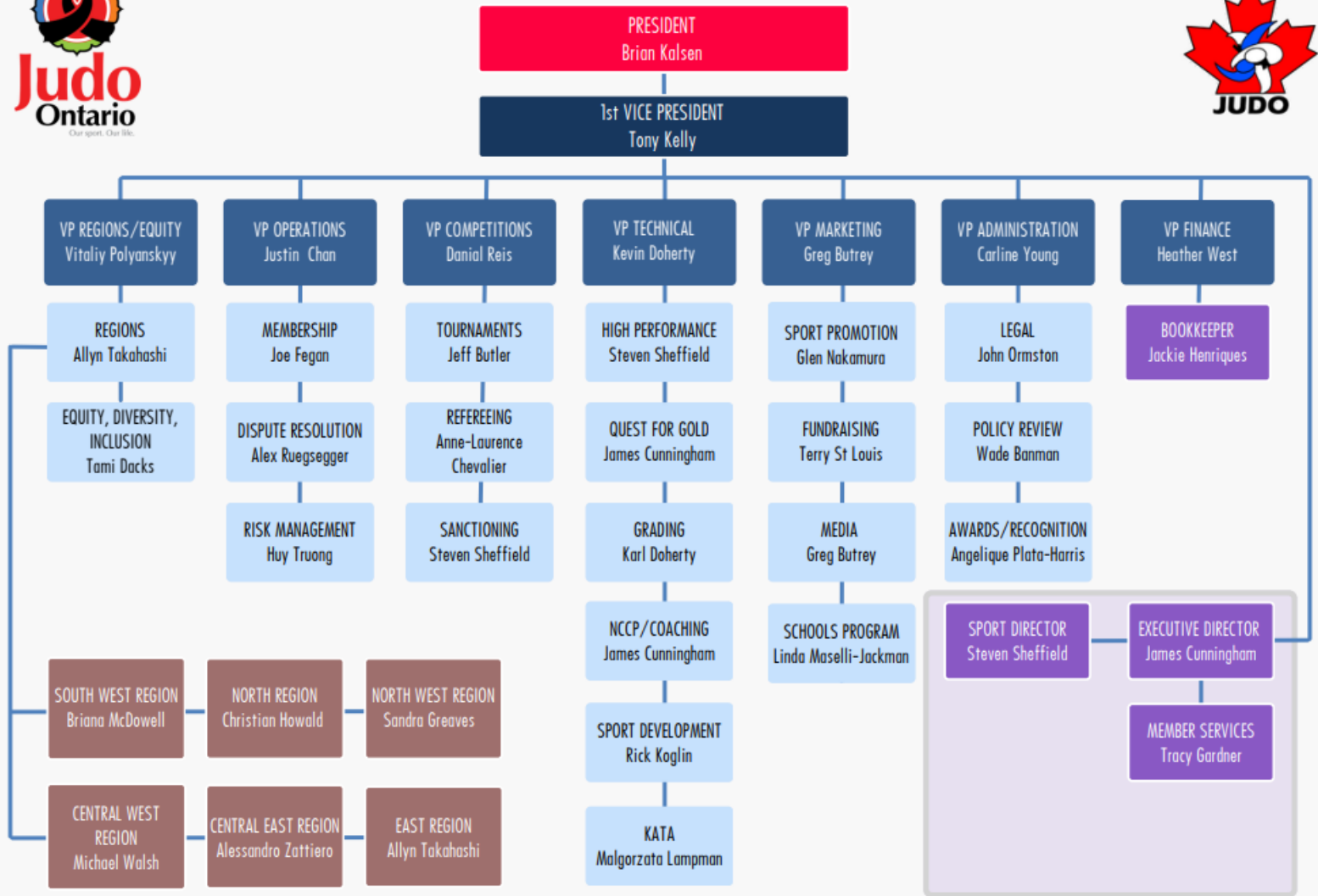


SASHA MEHMEDOVIC
HIGH-PERFORMANCE LEAD / HEAD COACH
memberservices@judoontario.ca

JUDO ONTARIO ORGANIZATIONAL CHART



JUDO ONTARIO ORGANIZATIONAL CHART 2026



AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

JUDO ONTARIO

875 Morningside Ave. Suite 2040
Scarborough, ON
M1C 0C7

Subject: Annual General Meeting via Microsoft Teams and in person

Meeting Date: Sunday September 14, 2025

Minutes recorded by: Carline Young

DISTRIBUTION

In Attendance	In Attendance	In Attendance	Regrets
Brian Kalsen – President	Greg Butrey – VP Marketing	James Cunningham - Executive Director	Vitaly Polyanskyy - VP EDI
Heather West – VP Finance	Tony Kelly – Vice President	Chris Brown - VP Competitions	Kevin Doherty - VP Technical
Steve Sheffield – Sports Director	An Jeong-Hwan – Head Provincial Coach	Carline Young – VP Administration	
Tracy Gardner – Member Services Coordinator	Yoshiki Ono – Provincial Development Coach	Justin Chan - VP Operations	

Issues	Description	Action By
Appointment of Secretary	Brain appointment Carline Young as recording Secretary Brian Motion Greg	
Quorum	Quorum established – 0940	
Welcome & Logistics	Expectations for both in-person and online participation were reviewed by James. It was noted that the meeting included attendees joining both in person and virtually. Participants were reminded of the importance of maintaining a productive meeting environment. It was stated that individuals who fail to adhere to the meeting rules may be removed from the session. Roll Call Land Acknowledgement	

AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

President Update	Welcome from President Brian Kelsen All Board members are introduced All Staff are introduced Motion to Adopt Agenda Moved by Greg, seconded by Tony — All in Favour; motion carried. Mission, Vision and Values of Judo Ontario. Motion to Accept 2024 AGM Minutes Moved by Heather, seconded by Greg — All in favour; motion carried. President Report Membership Growth: Membership has increased by 30% since COVID. Strategic Planning: Ongoing initiatives continue to make progress. High Performance Program: The program continues to evolve and is tailored to athletes across Ontario. Partnership and Safe Sport: ITP Sport serves as Judo Ontario's third-party complaint process. Communication and Membership Engagement: Tracy, part-time staff member, leads communications and supports membership services. Tournament Growth and Recognition: Two new shiai have been added to the tournament roster. Judo Ontario Festival 2025: Scheduled for September, featuring training sessions, seminars, and club events.	
Vice President Update	Extensive Calendar of Events: Judo Ontario and its committees have organized a comprehensive calendar of events for members. Collaboration and Contributions: Continued collaboration with the Board and members to develop initiatives supporting daily operations, fundraising, and various projects. Acknowledgement of Contributions: Special thanks were extended to Chris Brown for his hard work and dedication to Judo Ontario. Commitment to Growth: Ongoing commitment to supporting the President in membership growth and community engagement efforts on the mats. It was noted that there has been an increase in complaints this year. A question was raised regarding the nature of the complaints. It was advised that the complaints are internal, and details cannot be shared as they remain under review. Finance Report The organization remains in a sound financial position despite an increase in expenses.	

AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

VP Reports	Expense increases are attributed to staffing, insurance, NCCP coaching certification, Q4G payouts, and timing differences. A reduction in government funding contributed to lower revenue. Additional funding was received from Judo Canada to support James's position. Athletes' travel costs are reflected in various revenue categories. Although an operational loss was recorded this year due to higher operating costs, the organization remains financially stable. Technical Report Grading Committee Report delivered by Steve on behalf of Kevin. Three clinics and grading expectation sessions were held in Ajax and Ottawa. Four technical grading events took place, ranging from Shodan to Godan. Two kata competition exemptions were approved. The grading clinic experienced strong participation. James continues to be involved in NCCP evaluations. Clinics were delivered in four of six regions. Kata Committee Kata clinics were well attended and effectively organized throughout the year. The Ontario Kata Championships achieved record participation, with growth in U16 and U23 categories. Several participants obtained national kata certifications, and three received IJF certifications. Future goals include expanding provincial events, increasing the number of certified judges, and encouraging participation among women, youth, and beginners. Ontario athletes achieved strong results nationally and internationally, earning 71 medals at the National Championships and medaling at IJF World Tour, Pan Am Cups, European Opens, and Oceania events. Administration Report A question was raised regarding regional boundaries; it was clarified that the Vice President of Regions oversees this area. The bylaws outline current boundaries, which may be reviewed in the future as they could affect regional funding. Executive Director James Cunningham continues to lead core funding applications. The organization remains open to recommendations to enhance member support. Marketing Report Fundraising efforts were successful last year despite a late start. Two events were held: a 50/50 draw at the Ontario Open and the Toronto Marlies game, with strong support from Tora Judo Club.	
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AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

Committee member Terry St. Louis provided the fundraising update. Suggestions for future fundraising initiatives are welcome. A question was raised regarding the allocation of fundraising proceeds; the committee is reviewing options and will establish clearer plans for next year. Sport Promotions Report Presented by Jonathan, who thanked committee members for their efforts. The committee focused on increasing membership and generating additional fundraising revenue. Media Committee Report Highlights included media coverage by 680 News (Andrei Oudovikine) and CBC. An event photographer attended multiple events throughout the season. Social media reach continues to grow, with over 8,300 followers on Facebook and 3,568 on Instagram. The committee also engaged with newspapers and television outlets. Future goals include expanding social media reach and engagement. Sport Promotion Committee Focused on promoting participation and strengthening fundraising efforts. Plans to maintain a balanced approach across various media and social media platforms. Fundraising Committee Successful fundraising initiatives included the 50/50 draw and Toronto Marlies game, raising approximately \$700. Future plans include determining the best use of the funds raised. Operations Report New divisions were introduced, including Adult Novice Shiai and U16 Beginner Monthly Shiai. Ongoing shiai events continue across the province. Insurance has been successfully renewed. Ongoing learning and training opportunities provided for novice referees. Membership and Dispute Resolution Committees reported no new updates. Risk Assessment Committee did not meet this year. Updates included the addition of new shiai events, Ne-Waza Kata sanctioning, and continued EDI (Equity, Diversity & Inclusion) initiatives. The committee continues to actively support shiai development and implementation. JASIP Report (presented by Linda) This marks the third year of the program, with a 25% increase in participation compared to last year. Program expenses included funding for judo gis and honoraria for coaches.	
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AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

One school this year is a satellite dojo; efforts are ongoing to recruit Sensei to support program growth.
Each year, a new school is added, as the Board aims to rotate the program across different districts. The long-term goal is to expand Judo across the province and make it widely recognized, similar to Quebec.
A key challenge is the limited number of available Sensei, which has led to some school cancellations. Consideration is being given to offering DJ courses to young judoka to help offset program costs.

A question was raised regarding why all participating schools are in Toronto; it was clarified that these were the only boards accessible this year. A package is available for other boards interested in hosting the program.

Motion:
Moved by Justin, seconded by Greg — All in favour; motion carried.

Competition Report
An EDI update was included.
The CARE system has been updated; it is not yet IJF-approved and will require a learning period. The system will be implemented at Ashai and the Ontario Open.

Referee Committee Report
Four clinics were conducted this year, including one hybrid session and one pointable session.
Two referees were promoted to the national level.
Efforts continue to develop women referees through girls' groups.
A question was raised regarding the use of the referee fund and whether referees can be paid. It was clarified that the fund is used to support the development of referees, including travel for national-level referees.
Due to audit timing, final expense numbers are not available immediately after the AGM.

AGM MEETING MINUTES (2024-2025)



JUDO ONTARIO MINUTES

EDI Committee Report

The committee has 5 members and has met 8 times this year. This year we worked a lot with the staff. The purpose of this committee is to give accessibility to all members. This year we gave land acknowledgement at the start of the meeting. The committee helped out with the JO membership survey. The committee gave input to questions that were in the survey. This was to give a better feeling as to how members feel about Judo Ontario.

Awareness campaigns have been put up on social media. We celebrate indigenous day and pride month. We put forth a statement of support for these groups. We subsidized the girls' summer camp. This is to be shared by regions, so everyone gets subsidized. We want this to come out earlier this year as parents planned earlier.

JO supported professional development for Michelle.

Gavin Blake and Mike Welsh both step down, and we will have to look for some new regional reps.

Acceptance of Board Reports

Brian moved that all Board reports be accepted.

Motion seconded by Justin — All in favour; motion carried.

Election of 2025–26 Board of Directors

The election for a two-year term First Vice President was held between Tony Kelly and Jonathan Judah.

Voting was conducted electronically, with some ballots submitted manually via email.

Tony Kelly was elected as First Vice President for the 2025–26 term.

By-Law Updates

Updates were required to align Judo Ontario bylaws with ONCA legislation.

Key recommendations addressed voting procedures, membership, Board structure, and terms.

A motion to ratify the bylaws as presented (and amended, if any) was put forward.

Questions were raised regarding boundaries, the role of Directors at Large, their mandate, authorship of the bylaw document, and the transition plan, which will become applicable next year.

Michelle proposed that all Directors at Large be black belts; Sandra seconded. Motion failed.

A proposal that the President be 6th Dan or higher was presented; no seconder, motion failed.

No amendments were affirmed.

A proposal to move the office out of the GTA was not submitted, as it required inclusion in the bylaws.

Adjournment

Heather moved to adjourn the meeting; Daniel seconded — All in favour; meeting adjourned at 12:46 hrs.

Submitted by: Brian Kalsen



Looking Back

It is both an honour and a privilege to present my final President's Report.

This Annual General Meeting marks the conclusion of my service as President and my twenty-eighth year serving on the Judo Ontario Board of Directors.

For more than a quarter century, Judo Ontario has undergone significant change. Throughout that time, one thing has remained constant: the dedication and passion of our volunteers, coaches, officials, athletes, parents, clubs, staff, and Board members who have worked tirelessly to strengthen and grow the sport of judo across Ontario.

When I was first elected President in 2012, I set one simple goal—to leave Judo Ontario stronger than I found it. I served two terms as President, totaling four years, before continuing my involvement on the Board as Vice President of Judo Ontario, representing Ontario on the Judo Canada Board for three terms, totaling six years. I then returned as President for another three terms, totaling six years.

As I reflect on this journey, I believe our organization has made tremendous progress. Together, we have strengthened our governance, expanded opportunities for our members, invested in high-performance sport, professionalized our operations, and built a strong foundation for future generations of judoka.

Resilience and Growth

The COVID-19 pandemic presented one of the greatest challenges in Judo Ontario's history.

Like every Provincial Sport Organization across Canada, we experienced club closures, cancelled competitions, interrupted athlete development, and significant uncertainty. Yet throughout that difficult period, our judo community demonstrated remarkable resilience.

As restrictions eased, our focus shifted from recovery to rebuilding. Today, membership continues to recover, programs continue to expand, and through careful financial stewardship Judo Ontario is in the strongest financial position in its history. That stability allows us to continue investing in athlete development, coach education, officiating, governance, and member services.

Building a Stronger Organization

One of the defining accomplishments of the past decade has been the continued professionalization of Judo Ontario.

While volunteers remain the heart of our organization, the increasing responsibilities of a modern Provincial Sport Organization require professional leadership and consistent operational support.

Today, Judo Ontario is supported by Executive Director James Cunningham, Sport Director Steve Sheffield, Operations Manager Tracy Gardner, a part-time Bookkeeper, and a full-time Head Provincial Coach. The staff works together with the volunteer Board and committee chairs, allowing the organization to better serve its members while positioning itself for long-term success.

The strength of Judo Ontario has always been the partnership between dedicated volunteers and professional staff. Together, they provide the leadership, stability, and expertise needed to support clubs and continue growing our sport across the province.

An equally important part of strengthening Judo Ontario has been rebuilding and expanding our partnership with Judo Canada. Beginning with our collaboration through the Regional Training Centre and continuing more recently through the shared Employment and Coaching / NCCP Manager position, our organizations have developed a stronger and more collaborative working relationship.

This partnership has created new opportunities for our members, strengthened coach development, and demonstrated what can be achieved when national and provincial organizations work together toward common goals.

Building Ontario's High-Performance Pathway

One of the defining achievements of Judo Ontario over the past decade has been the development of Ontario's High-Performance pathway.

Recognizing the need to better support Ontario's developing athletes, Judo Ontario invested in its first professional Provincial Coach and established what became Canada's first independent Regional Training Centre.

The Regional Training Centre was initially established at the Japanese Canadian Cultural Centre (JCCC), where the program began to build momentum and establish itself as an important part of athlete development in Ontario.

As the program continued to evolve, Judo Ontario was recognized as a Pan Am Legacy Sport, allowing both our High-Performance Program and provincial office to relocate to the Toronto Pan Am Sports Centre (TPASC). Today, TPASC serves as the home of both our provincial office and High-Performance Program, providing athletes and coaches with access to one of Canada's premier high-performance sport facilities.

Another significant milestone was rebuilding our partnership with the Ontario High-Performance Sport Initiative (OHPSI). Although Judo Ontario experienced a two-year period without OHPSI funding, the organization remained committed to strengthening the program. Through continued investment and organizational growth, that partnership was successfully restored and has provided important support for our High-Performance Program over many years.

Over the years, the High-Performance Program has benefited from the expertise of several internationally respected coaches, each contributing to the continued development of high-performance judo in Ontario.

The true measure of the Regional Training Centre, however, is the athletes it has helped develop. Since its establishment, the program has played an important role in developing many of Canada's top judoka.

Jessica Klimkait became Canada's first Cadet World Champion before progressing to become Ontario's first Senior World Champion, Olympic bronze medalist, and one of the world's most accomplished judoka.

Shady El Nahas developed into one of the world's leading -100 kg athletes, earning World Championship silver, multiple international medals, and representing Canada at two Olympic Games.

More recently, Keagan Young has demonstrated tremendous resilience in returning from a significant injury and continues to pursue success on the international stage.

These athletes, along with many others who have progressed through the program, reflect the lasting impact of Judo Ontario's investment in high-performance athlete development.

A New Chapter in High Performance

This year marks another exciting chapter with the appointment of Sasha Mehmedovic as Judo Ontario's new Head Provincial Coach.

Sasha's appointment represents a natural next step in the evolution of our program. His own judo journey began in Ontario before taking him to the international stage as a two-time Olympian, Olympic coach, and one of Canada's most respected high-performance coaches.

His return to Ontario brings extensive experience, and equally important, a shared vision of building an athlete-centered program that works collaboratively with clubs throughout the province.

The future of high-performance judo in Ontario depends upon strong partnerships. Great athletes are developed first and foremost within their home clubs, and our provincial program should complement—not replace—the outstanding work already taking place across Ontario.

Governance and Leadership

Strong organizations require strong governance.

Over the past decade, Judo Ontario has modernized its governance framework through updated bylaws, improved policies, clearer Board responsibilities, enhanced financial oversight, and a renewed commitment to transparency and accountability.

This past year, the establishment of a Governance Committee marked another important milestone. The committee has already begun supporting the implementation of our revised governance model, reviewing governance policies, refining election procedures, updating Board position descriptions, and assisting with the transition to our new Board structure.

Another significant change was the adoption of Board term limits and the transition from several Vice-President portfolios to a more flexible governance model that includes four Directors-at-Large.

This year, with three Board positions reaching the end of their terms and the new Directors-at-Large positions in place, we have seen a record level of interest from members putting their names forward for Board positions. This level of participation is an encouraging sign for the future of Judo Ontario and demonstrates the willingness of members to step forward and contribute to the leadership of our organization.

These changes are intended to encourage broader participation, welcome new leaders, and ensure that Judo Ontario continues to benefit from fresh ideas while maintaining continuity and effective governance.

Healthy organizations evolve, and I believe these changes position Judo Ontario well for the future.

Looking Ahead

Judo Ontario continues to pursue opportunities that strengthen our organization and create new opportunities for our members.

One exciting initiative has been the submission of a bid, in partnership with Tourism Niagara, to host the Canadian National Championships in the Niagara Region for the 2028–2030 cycle.

Regardless of the outcome, the relationships developed through this process will help position Ontario for future national events and continued collaboration with our partners.

Looking ahead, I believe Judo Ontario is exceptionally well positioned for continued success.

Our governance is stronger than ever. Our professional staff continue to provide outstanding leadership. Our High-Performance Program has become nationally respected. Our finances are sound, and our clubs continue to be the foundation upon which everything else is built.

Thank You

Serving as President of Judo Ontario has been one of the greatest honours of my life.

I would like to recognize my fellow Board members, past and present, for their dedication, thoughtful leadership, and countless volunteer hours.

Their commitment has been essential to the progress we have achieved together.

I also want to acknowledge our office staff—Executive Director James Cunningham, Sport Director Steve Sheffield, and Operations Manager Tracy Gardner—along with our committee chairs, committee members, and all of our volunteers whose dedication continues to move Judo Ontario forward.

To our coaches, officials, athletes, parents, and clubs across Ontario, thank you for your passion, commitment, and belief in our sport. You are the foundation of Judo Ontario, and your efforts make everything we accomplish possible.

I would also like to recognize Judo Canada, Sport Ontario, the Ontario High-Performance Sport Initiative (OHPSI), Tourism Niagara, our funding partners, and the many organizations that have worked alongside Judo Ontario in support of our members.

Final Thoughts

When I was first elected President in 2012, my hope was to leave Judo Ontario stronger than I found it.

Today, I believe our organization is stronger, more resilient, and better prepared for the future than at any time in its history. That achievement belongs to an entire community of volunteers, staff, clubs, coaches, officials, athletes, parents, and partners who have worked together to build an organization we can all be proud of.

PRESIDENT'S REPORT – CONT.



Although my term as President is coming to an end, my commitment to judo remains as strong as ever. I look forward to watching Judo Ontario continue to grow under new leadership and to supporting our sport in whatever ways I can in the years ahead.

Thank you for the trust, friendship, and support you have shown me throughout more than a quarter century of service to Judo Ontario.

In judo, every practice begins and ends with rei—a bow that represents respect, gratitude, humility, and appreciation. It seems fitting that, as I conclude my service as President after ten years in this role and more than a quarter century on the Judo Ontario Board of Directors, I do so in that same spirit.

To everyone who has shared this journey with me—our volunteers, clubs, athletes, coaches, officials, staff, Board members, partners, and friends—thank you for your trust, your support, and your unwavering commitment to the growth of judo in Ontario.

Rei.

Respectfully submitted,

Brian Kalsen
President, Judo Ontario

Submitted by: Tony Kelly

This past year has been another successful year for Judo Ontario, with continued focus on our strategic plan and the growth and development of Judo in Ontario.

As 1st Vice President I collaborate with the President to align on decisions that align with our strategic plan and long-term athlete development framework. Support decision-making on matters involving membership and ongoing business. Assist with conflict resolution, policy interpretation, and communication with member clubs when issues required executive-level attention.

This year I worked closely with the VP Competitions and the referee committee supporting the transition of the new VP.

Overall, over the last year was dominated by governance reform, succession planning, election readiness, and strengthening organizational structure as Judo Ontario transitions into a more mature governance model.

Respectfully
Tony Kelly

Submitted by: Heather West, CPA

This fiscal year brought both structural changes in our financial reporting and meaningful improvements in our operating results. I will begin by addressing the reporting change introduced by our auditors, then move through revenue, expenses, and balance sheet highlights before closing with some personal reflections.

Audit & Reporting Changes

This year, the auditors implemented a revised approach to the reporting of Nevada funds. Historically, Nevada revenue and expenses were netted and presented as a single figure within the revenue section. Under the new methodology, these items are reported **separately**, providing clearer visibility into both the inflows and outflows associated with Nevada activities.

As a result, the prior year's audited statements have been **restated** to align with this new presentation. This ensures consistency and comparability between fiscal years.

Financial Performance

Operating Results

For the fiscal year 2025–2026, the organization recorded a **loss of \$33K**, a significant improvement over last year's **\$113K loss**. This represents meaningful progress toward stabilizing our operations and reflects stronger revenue performance across several key areas.

Revenue Highlights

Total revenue reached **\$1M**, an increase of **\$195K (24%)** over the prior year.

High Performance (HP) Revenue

HP revenue increased by **\$116K**, driven by:

- **\$46K** more in travel revenue, reflecting two international destinations this year: **Japan** and **Santo Domingo**.
- **\$47K** increase in camp revenue, largely attributed to the success of the **Shohei Ono clinic**, which was exceptionally well received.

Membership

Membership revenue increased by **\$63K (27%)**, demonstrating strong engagement and growth within our community.

Nevada

Nevada results remain consistent with the prior year under the new reporting format. Net Nevada proceeds increased by **\$6K (13%)**, reflecting stable performance.

Expense Highlights

When normalizing prior-year expenses to match the current reporting approach, total expenses increased by **\$101K (11%)**. Key drivers include:

- **High Performance expenses** increased by **\$102K (56%)**, which aligns with the corresponding increase in HP revenue and expanded travel and camp programming.
- Tournaments and special events increased by **\$25K (305%)**, driven by:
 - **Ontario Winter Games** costs of **\$18K**
 - **Shohei Ono clinic and JASIP** costs totaling **\$15K**
- **Employee costs** increased by **\$14K (4%)**, reflecting merit adjustments and benefits changes.
- **Depreciation** increased by **\$13K (376%)**, primarily due to the purchase of new computer equipment.

Balance Sheet Overview

Our balance sheet remains strong, and we continue to manage our cash position responsibly. Year over year, cash decreased by only \$22K, demonstrating disciplined financial stewardship despite increased program activity.

Deferred revenue increased by \$23K, directly tied to higher membership numbers. This represents the portion of membership fees that will be recognized in the next fiscal year.

Closing Remarks

As I reflect on more than ten years serving on this board, I am grateful for the support of the office staff and my fellow board members. The journey has been challenging at times and deeply rewarding at others. I am proud of what we have accomplished together — particularly the strength of our balance sheet and the liquidity we have built, especially considering the financial position we were in when I first took on the role of VP Finance.

Thank you for your continued trust and commitment to the organization.

Heather

Submitted by: Carline Young

It has been another productive year for the Judo Ontario office team. I am pleased to report that the office is running smoothly.

Our office staff continues to provide excellent support to our members and programs. I would like to acknowledge the hard work and dedication of:

James Cunningham - Executive Director

Steve Sheffield - Sports Director

Tracy Gardner- Operations Manager

Anita Osamede - Summer Student

Over the past year we have focused on strengthening our governance administrative processes, our key accomplishments include:

Reviewing all Board and committee positions and updating their job descriptions to better reflect current responsibilities.

Reviewing and improving our election process to enhance clarity, fairness, and efficiency.

Supporting the governance committee as it continues its important work updating and improving our organizational policies.

I am also pleased to report that last year's Awards Banquet was a great success. It was well attended and provided an enjoyable opportunity to recognize the outstanding contributions and achievement of our members.

I would like to thank our Board members, committee volunteers, office staff, and everyone who has contributed their time and effort throughout the year.

Thank you,
Carline Young

Governance Committee Report

Submitted by Linda Maselli-Jackman (Chair)

Committee Overview

The Governance Committee was struck this year to function ad hoc. It has met on several occasions to address matters pertaining to policy review, board of director and committee governance structures, as well as the elections process.

2025-26 Programming Activities and Highlights

- ☐ Review and update of BOD position descriptions
- ☐ Review of staff job descriptions and analysis of potential updates
- ☐ Board of Directors (BOD) election cycle to achieve a seamless integration of the current hybrid BOD model. The model is transitioning to a combination of Directors-at-Large and a core group of named VP positions.
- ☐ Judo Ontario by-law review (standardization of by-law and terms of reference templates) for both standing and ad hoc committees
- ☐ Review of the Judo Ontario BOD and staff organizational charts to address an evolution of the BOD accountability structure which includes consideration of a more streamlined committee structure and consideration for the restructuring of the reporting pathways between Committee Chairs and BOD members.
- ☐ Review/recommendations for both immediate and future adjustments to the organization's governance structure
- ☐ Establishment of the Chief Electoral Officer position (John Ormston, lawyer) to oversee the following tasks:
 - Call for elections
 - Receipt of nominations via an email address independent of Judo Ontario
 - Receipt of candidate bios
 - Conduct of real-time and proxy votes
 - Tally of completed votes
 - Announcement of successful candidate
- ☐ Creation of an elections email address to receive declarations of candidacy
- ☐ Consultation with Steve Indig (Sport Law) regarding JO and BOD policies and processes
- ☐ Judo Ontario Town Hall (Sun., Jun. 14) – Governance, committee, and election updates

Key Governance Changes Approved in 2025

Updated Board Structure:

Judo Ontario has transitioned to a hybrid Board model consisting of:

- ☐ 5 named positions
- ☐ 4 Directors at Large

- **5 Named Positions** (considered collectively to form the Executive Committee):
 - President (Yudansha rank)
 - Treasurer (Mudansha/Yudansha rank)
 - Secretary General (Yudansha rank)
 - VP Technical (Yudansha rank)
 - VP Competitions (Yudansha rank)
- **4 Directors at Large** (open to any registered Judo Ontario member – Mudansha or Yudansha rank).

Purpose: All board members will continue to serve as a liaison to specific committees, providing support and oversight of their assigned committee's governance, policies, and procedures. BOD members will oversee committees based on their personal experience, interests, and organizational priorities.

Term Limits and Election Cycle: The updated governance structure has also introduced:

- 3-year terms
- Staggered yearly elections
- Maximum of 3 consecutive terms for any board position
- Eligibility to return after a minimum 1-year break from the Board.

Positions Open for Election in 2026: The updated governance structure has introduced 3-year terms, staggered yearly elections, and a maximum of 3 consecutive terms for any board position. Candidates were sought for the following positions:

- President (3yr) - current BOD member at max term limit
- Treasurer (2yr) - current BOD member at max term limit.
- VP Technical (2yr)
- Director at Large (3yr) - current BOD member at max term limit
- Director at Large (2yr)

Please note: The 2-year terms listed above are intended to serve as a transition between the existing and new term structure for BOD members. By the 2028 election cycle they all be aligned as 3-year terms.

Looking Ahead

The intent of this committee is to transition from its status as an ad hoc to a standing committee, with consideration being given to a name change from solely *Governance* to *Governance and Ethics Committee*. These proposed changes are still under review.

Report Prepared by
Linda Maselli-Jackman

Submitted by: Greg Butrey

The marketing team has had a very busy year, and my thanks go out to the committee chairs for their hard work.

The fundraising team led by Terry St Louis had a successful year with fundraising events at the Ontario Open, the Raptors Night Out and the Marlies Day with more events planned for next year.

The sport and promotion team has come up with a number of new initiatives which we will be looking at over the next year.

The Media committee continues to look for new avenues to promote judo and its athletes across the province.

The Schools program looks ahead to new possibilities in schools thereby giving more children the chance to try Judo. Thanks to Linda for her continuing efforts.

Here are some highlights from the last year.

The 4th Annual All Girls Camp led by Carline Young and Briana McDowell continues to be a success. The Marlies and the Raptors Game and the Marlies Day out are a great way to enjoy a day or night out and there are plans to continue these initiatives.

In collaboration with Naguib Kerba we wrote a book called the Essence of Judo highlighting Ontario judoka and families across the province. I am proud and humbled by the many people who took part in it, and I thank Naguib for his efforts to bring the book to life.

In closing we still have lots of work ahead in the next year that continue to highlight our sport of Judo and our athletes.

Submitted by Greg Butrey

Fundraising Committee Report

Submitted by Terry St Louis (Chair)

The Judo Ontario Fundraising Committee works to develop and support fundraising opportunities that benefit Judo Ontario. The committee's role includes organizing fundraising activities, building participation within the judo community, developing partnerships and prize contributions, and exploring new opportunities to support Judo Ontario programs and initiatives.

Highlights from This Year

This year, the Fundraising Committee organized and supported three fundraising events:

- 50/50 Raffle – Ontario Open
 - Held throughout Saturday and Sunday of the Ontario Open.
 - Featured a strong selection of prizes, including a hotel package and appliances generously provided by Tasco Appliances.
 - Advertising T-shirts were also used to help promote awareness of the raffle draws.
 - Provided an opportunity to engage directly with athletes, coaches, families, officials, and spectators.
- Annual Family Event Day with Toronto Marlies
 - Brought members of the Judo Ontario community together outside of competition for a social and fundraising event.
 - Special thanks to Tora Judo Club and Barrie Judo Club for their support through ticket purchases and participation.
- Night with the Raptors
 - This was the committee's first Night with the Raptors and introduced a new fundraising opportunity.
 - Overall, the event was a great night and a positive first experience.
 - As a first-time event, there were some growing pains, including a short advertising and promotional window and unexpected technical issues.
 - The experience provided valuable lessons that can be used to improve and grow the event in the future.

Across the three events, the Judo Ontario Fundraising Committee raised approximately \$830 in total.

Looking Ahead

The committee will continue to build on the experience gained from this year's events, with a focus on:

- Improving promotion and allowing more lead time for future events.

Fundraising Committee Report

Submitted by Terry St Louis (Chair)

- Increasing participation from clubs, members, families, and supporters.
- Continuing successful events while exploring new fundraising ideas and opportunities.
- Encouraging clubs, members, businesses, and supporters to bring forward ideas, donations, prize contributions, sponsorship opportunities, or other ways they may be able to assist.
- Inviting anyone interested in contributing or proposing a fundraising idea to contact the Judo Ontario Fundraising Committee.

The funds raised this year have a planned use intended to benefit and support Judo Ontario initiatives. At the time of this report, the proposed use of these funds was still going through the approval process, with further details to follow once approval has been finalized.

Additional Information

The Fundraising Committee would like to thank everyone who purchased tickets, attended an event, contributed prizes, supported an initiative, or assisted in making this year's fundraising activities possible. We also appreciate the support of our clubs, members, families, partners, and businesses and look forward to continuing to grow Judo Ontario's fundraising efforts in the coming year.

Judo at Schools Program

Submitted by: Linda Maselli-Jackman

Committee Overview

The focus of this committee has been engagement with school boards around the province to make available subsidized, limited-term, after-school judo programs to elementary and secondary schools. Through these programs, students in priority neighbourhoods could encounter judo programming notwithstanding socio-economic challenges that might otherwise prevent them from accessing club or community sport opportunities. The committee chair endeavoured to engage with various Ontario school boards utilizing connections made through existing Judo Ontario (JO) dojos and senseis.

The Trajectory of JASIP Programming in the Toronto Catholic District School Board (TCDSB) has been:

- Year 1: 2 elementary schools
- Year 2: 4 elementary schools
- Year 3: Judo Ontario approved funding for 6 schools. Programming took place ultimately for 5 schools:
- 3 secondary schools and 2 elementary
- Year 4: TCDSB considered offerings to 4 schools (one in each geographical region) based on the availability of instructors.

2026 Programming Highlights

TCDSB

- January: TCDSB Physical Education Resource teachers sent out initial invitations to engage with the JASIP to Principals of elementary and secondary schools.
- February: A subsequent email was sent targeting key schools in each geographical area of the city - including previous program participants.
- March: The discovery of no response from TCDSB schools.

A discussion was held with TCDSB staff regarding recent changes in government funding affecting school logistics, including the compensation and use of elementary teacher lieu time and use of internal coverages for teacher absences.

Evidence: A palpable diminishment of interest by teachers to supervise extra-curricular activities.
Outcome: A decision was made to put the JASIP on hold until next year with the prospect of renewed interest. This year's non-starter has been attributed to the diminished likelihood of teachers to commit to extracurricular activities, particularly those after school hours.

Next Steps: Future planning strategies will prioritize an early Fall communication timeline to give individual schools the opportunity to review and consider JASIP programming as part of their whole school year planning.

Communications with other Ontario School Boards Regarding JASIP Program Proposals

A positive turn of events has been ongoing communication with other school boards in Ontario. Thanks to the involvement of some dojos and senseis, contact with the following school boards has been initiated:

- a) Principal of Thomas A. Stewart Secondary School (TASSS) in the Kawartha Pine Ridge District School Board (through Dojosu Paul Teleki, Ninja Academy, Peterborough)
- b) Executive Assistant to Associate Director and Area Superintendent, Kawartha Pine Ridge District School Board (by Chair, School Programs):
 - Proposed programs can be integrated on a per-school basis in partnership with and at the discretion of the school Principal.
 - Any future outreach to school principals in this district is to be made with their understanding of Judo Ontario's prior board-level communications.
- c) Principal of Tyendinaga Public School, Mohawk Territory, in the Hastings Prince Edward District School Board (through Sensei Jouri Chevelev).
- d) Director of OMS Montessori School in Ottawa (by Dojosu Brian Kalsen, Ottawa Judo Club)
 - Unable to run a program this past winter term due to insufficient student interest
- e) Ecole Secondaire Catholique Algonquin in the Franco Nord School Board (by Dojosu Kim Boaro, North Bay Judo Club).
- f) Principal of Alexander Muir Gladstone Jr. and Sr. P.S. in the Toronto District School Board (through and with Tami Dacks, Sensei at Bosei Judo Club).
 - Assistance was provided by the school admin to set up a TDSB Partnership application on behalf of Judo Ontario. The process was begun but not yet completed.

Proposed Pivot to Another Programming Option – Judo Canada Self-Defence Program

In the absence of JASIP programming this year in the TCDSB, consideration has been given to a potential pivot to a fee-for-service self-defence program whose target audience would be girls, but could include boys, using the Judo Canada self-defence curriculum.

Contextual Information:

- Peel Judo Club (PJC) has run the self-defence program in-dojo
- PJC has run the program in the grade 9 Phys Ed classes at St. Anne's Academy (secondary school) in Aurora, during the Spring of 2025 and 2026.
- PJC ran this program at Loretto College School (TCDSB) in November 2025 (a Parent Council Community Engagement funded Initiative)

Engagement by the TCDSB (or any other school board) would depend upon interested schools, available senseis and equipment.

Prospects for Self-Defence Programs in Schools

- Following discussions with some Judo Ontario board members and staff, it was determined that self-defence programming would be best initiated at/by individual judo clubs and not as a Judo Ontario funded program.

Looking Ahead

During the 2026-27 school year, the School Programs Committee plans to reach out once again to all above school and board contacts regarding JASIP and/or Self-Defence Programming. While JASIP might continue to be a Judo Ontario initiative, it appears that Self-Defence programs might be delivered primarily on the initiative of individual judo clubs.

Submitted by Justin Chan

Overview

This season saw a healthy growth of the new novice adult divisions at shiai. This growth represents a promising increase in participation in shiai from the Judo Ontario membership.

Insurance was successfully renewed with no significant changes.

This report also marks my final VP Report of my three terms as VP Operations. I joined this Board with the intention of increasing the participation of members in Judo Ontario. Compared to six years ago, I am proud to say that this has been achieved, including surviving COVID restrictions.

I would like to thank all of the volunteers who make this sport possible, from the ushers at the tournaments who help the flow of tournaments run smoothly to the referees who sacrifice their weekends to referee our matches and from the committee members to the rest of the Board who work tirelessly to make Judo Ontario better. Judo is available to us because of volunteers.

As a final note, I encourage more members to find ways to contribute through volunteerism to judo. Even if you are not participating as an athlete, your contribution to the sport is vital to keeping the sport alive. We need the time keepers, score keepers, drawsheet people, and many other roles to be filled at our regional tournaments where our athletes develop.

I look forward to seeing you all (and hopefully more of you) in the coming season at events around the province and the country in the coming season.

Membership Committee (Joe Fagan (Chair), Mubeen Ghouri and Matthew Hutchison)
There was no news to report on this season from this committee.

Dispute Resolution Committee (Alex Ruegsegger (Chair), Kevin Gilmour and Jeffrey Ginou)
There were no disputes reported to this committee this season.

Risk Assessment Committee (Huy Truong (Chair), Bartholomew Alexander and Daniel Pan)
The Risk Assessment Committee did not have any recorded meetings this season.

Submitted by Kevin Doherty

The VP Technical Report covers activities and accomplishments by the various committees under the technical stream. I would like to thank the Committee Chairs and their Committee members for their dedication, leadership and commitment over the last year. Their efforts and leadership have been instrumental in advancing the work of their respective committees and their efforts are greatly appreciated.

Thank you,
Kevin Doherty

Grading Committee Report submitted by Danial Reis & Karl Doherty

Executive Summary

The Grading Committee achieved exceptional growth and efficiency this past year, focusing on higher candidate success rates and emphasizing the critical role of *randori* in overall development. Through expanded regional access, restructured clinic formats, and immediate feedback, committee members successfully mentored candidates toward reaching their technical and competitive milestones.

Key Achievements & Operations

- **3 Preparation Clinics:** Restructured clinic delivery to introduce small-group instruction, allowing for far more effective teaching, individualized focus, and optimal use of allotted mat time
- **4 Technical Gradings:** Expanded geographic reach across the province to reduce travel barriers:
 - **Ajax:** 2 Gradings
 - **Ottawa:** 1 Grading
 - **Thunder Bay:** 1 Grading
- **1 Competitor Grading:** Conducted a specialized evaluation tailored to competitive stream athletes.
- **Provincial Kata Championship Exemption:** Successfully managed and implemented policy exemptions for qualified Provincial Kata Championship participants, streamlining their advancement pathway.

Core Focus & Candidate Support

- **Emphasis on Randori:** Evaluators placed renewed focus on *randori*, reinforcing standard application, adaptability, and conditioning under live pressure.
- **Real-Time Feedback:** Delivered immediate post-evaluation critiques, giving candidates clear, actionable guidance on their performance while mat conditions were fresh.
- **Ongoing Communication & Mentorship:** Established continuous communication channels to ensure candidates received prompt, direct support whenever they needed guidance throughout their preparation process.

Through modernized teaching methods, proactive outreach, and continuous mentorship, the Grading Committee has significantly increased candidate success while strengthening technical standards province-wide.

Kata Committee Report submitted by Malgorzata Lampman (Chair)

Members: Bailey Hu, Grant Kuramoto, Edward Zupancic

Secretary: Lindsay Kuramoto

It was another successful year for the Judo Ontario Kata Committee. Throughout the 2025/26 season, the committee continued to promote and develop kata across Ontario through clinics, tournaments, judge development initiatives, and athlete support.

The committee delivered 11 kata clinics and educational sessions, including Nage-no-Kata, Katameno-Kata, Ju-no-Kata, Kodokan Goshin-jutsu, and an online judging seminar. Open Mat Kata Training sessions continued and programming was expanded to Eastern Ontario through successful clinics in Ottawa. Participant feedback was consistently positive.

The committee organized and supported several competitions, including the 2025 Ontario Kata Championships (52 presentations in 11 divisions) and the 2026 Ontario Winter Kata Championships (19 presentations in 7 divisions). The committee also assisted with the Tora Judo Club's annual kata tournament and continued collaborating with the Provincial Grading Committee to offer kata grading exemptions.

Judge development remained a key priority. Ontario judges achieved additional National Kata Judge certifications, while two Judo Ontario judges successfully completed their IJF examinations in 2026, bringing the province's total number of fully certified IJF kata judges to three. Ontario judges also represented Canada at the IJF World Kata Championships, Pan American Kata Championships, Open National Kata Championships, and the IJF World Kata Series in Laval. With the significant success of our clinics and tournaments, the committee has been able to increase financial support for international and domestic kata judging by over 50 percent compared to the previous year.

Challenges remain, including limited access to experienced kata coaches, uneven availability of kata instruction across the province, and the ongoing costs of judge development. Increasing awareness of kata and expanding participation opportunities continue to be important priorities.

Looking ahead, the committee will focus on piloting the Provincial Kata Judge Certification Program, developing kata coaching support, expanding mentorship opportunities, and continuing to grow kata participation across Ontario.

The Judo Ontario Kata Committee thanks all athletes, judges, instructors, volunteers, club leaders, and Judo Ontario staff for their continued support and contributions to the growth of kata in Ontario.

High-Performance Committee Report submitted by Steven Sheffield (Chair)

Members: Kevin Doherty, James Cunningham, Jessica Klimkait

Judo Ontario's High Performance Program had another active and successful year, with athletes participating in regular training, development programs, camps, and competitions throughout Canada and internationally.

The Judo Ontario Regional Training Centre continued to operate from the Toronto Pan Am Sports Centre, providing regular centralized training for Ontario's identified high-performance athletes. Through Judo Ontario's partnership with the CSIO, RTC athletes also had access to integrated sport science, S&C, and medical support. Ontario athletes participated in national and international competitions and training camps throughout the year, achieving several notable results.

Judo Ontario continued to offer development opportunities for athletes from across the province. Regular Open Mat training at Ajax Budokan and Provincial Training sessions at Tora Judo Club brought athletes and coaches together for additional high-quality training. These sessions were well attended and provided developing athletes with access to a broader group of training partners. We thank both clubs for their continued support and use of their facilities.

Judo Ontario also hosted several major camps featuring accomplished international athletes. Two-time Olympic champion Shohei Ono led the Fall Camp, World Championship medallist Donghan Gwak and Ontario's own Olympic medallist and World Champion Jessica Klimkait led sessions at the Winter Camp, and Olympian Julia Figueroa joined us for the Spring Camp. These camps gave athletes and coaches from across Ontario access to world-class instruction and new technical and training perspectives.

The development pathway for younger athletes also continued to grow. Ten athletes were selected to Judo Ontario's new U14 Provincial Team, which travelled to the Saskatchewan Open and participated in the Easter NextGen Camp in Montreal. Thirteen Ontario athletes were also selected for Judo Canada's NextGen Academy, while Ontario cadet and junior athletes participated in additional camps and training opportunities in Valencia and Montreal.

Judo Ontario continued its partnership with the OBSA, delivering five judo sessions during the year. These sessions introduced visually impaired participants to judo and supported the continued development of inclusive programming and para-judo opportunities within Ontario.

Ontario once again had a strong presence at the 2026 Canadian Open Championships in Calgary, with more than 150 athletes and over 40 coaches representing the province. Dedicated athletic therapy support was added for the Ontario team at Nationals, improving the care and support available to athletes throughout the competition.

Ontario athletes represented Canada at numerous international competitions. Six Ontario athletes were selected to compete at the Cadet World Championships, where Matthew Molchanov earned a bronze medal and Emelyan Sokolov placed seventh. Other notable results included gold medals by Jessica Klimkait at the Lima Grand Prix, Ron Angus at the World Veterans and a bronze medal from Amanda McAlpine at the World Veterans. Ontario kata athletes also continued their international success, including strong performances at the Kata World Championships and Pan American Championships.

These accomplishments reflect the strength of Ontario's entire judo system. While the RTC and provincial programs provide important additional training and competition opportunities, the foundation of athlete development remains the work being done every week within Ontario's clubs. The knowledge and commitment of club coaches, volunteers, parents, and training partners are essential to the continued success of Ontario athletes nationally and internationally.

The High Performance Program experienced a transition in its coaching leadership during the year. Sasha Mehmedovic will begin as Judo Ontario's High Performance Lead and Head Coach in September, bringing extensive experience as a two-time Olympian, international athlete, and Olympic coach.

We would like to thank the High Performance Committee, provincial coaching staff, club coaches, volunteers, parents, and partners for their continued commitment to Ontario's athletes and athlete-development programs.

A summary of Judo Ontario's results from the 2026 Canadian Open Championships and international competitions follows.

National Championships – 2026

Total 64 medals earned (19G, 21S, 24B)

151 athletes competed for Ontario (221 entries)

40+ coaches supported their athletes

34 Judo Ontario clubs represented

Athletes from 23 Judo Ontario clubs reached the podium

5 kata judges and 2 referees officiated

Key International Results

(IJF World Tour)

Jessica Klimkait

11. Oct 2025 Lima Grand Prix 2025 1st place

17. Oct 2025 Guadalajara Grand Prix 2025 2nd place

28. Nov 2025 Abu Dhabi Grand Slam 2025 5th place

Keagan Young

14. Aug 2026 Lima Grand Prix 2026 5th place

World Championships

- 03. Nov 2025 Paris World Championships Veterans 2025 Ron Angus 1st place
- 03. Nov 2025 Paris World Championships Veterans 2025 Amanda McAlpine 3rd place
- 20. Aug 2026 Guayaquil World Championships Cadets Individuals 2026 Emelyan Sokolov 7th place
- 20. Aug 2026 Guayaquil World Championships Cadets Individuals 2026 Matthew Molchanov 3rd place

National Team Selections

World Cadet Championships

- § Matthew Molchanov (Taifu)
- § Emelyan Sokolov (Taifu)
- § Victoria Summers (Ajax)
- § Jasur Aliyev (Green Dojo)
- § Jonas Nelissen (Mississauga)
- § Giorgi Kurashvili (Olympic)

Pan Am Championships

- 18. Apr 2026 Panamerican Senior Championships 2026 Individuals Jessica Klimkait 1st place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Angelina Kioreskou 3rd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Ahniia Grebennikova 3rd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Matthew Molchanov 3rd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Jasur Aliyev 3rd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Giorgi Kurashvili 3rd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Victoria Summers 2nd place
- 28. Apr 2026 Panamerican Cadet Championships Individuals 2026 Gabrieli Makhataidze 2nd place
- 29. Apr 2026 Panamerican Junior Championships Individuals 2026 Matthew Molchanov 2nd place
- 29. Apr 2026 Panamerican Junior Championships Individuals 2026 Artem Neyolov 2nd place

International Results

- 06. Sep 2025 Hangzhou Asian Open 2025 Matteo Fantozzi 3rd place
- 01. Nov 2025 Santo Domingo Cadet Panamerican Cup 2025 Jaelyn Abraham 3rd place
- 01. Nov 2025 Santo Domingo Cadet Panamerican Cup 2025 Emelyan Sokolov 3rd place
- 01. Nov 2025 Santo Domingo Cadet Panamerican Cup 2025 Lucas Gabriele 2nd place
- 01. Nov 2025 Santo Domingo Cadet Panamerican Cup 2025 Victoria Summers 1st place
- 13. Nov 2025 Montreal Junior Panamerican Cup 2025 Matthew Molchanov 3rd place
- 13. Nov 2025 Montreal Junior Panamerican Cup 2025 Sarmat Kibizov 3rd place
- 13. Nov 2025 Montreal Junior Panamerican Cup 2025 Porter Guy 3rd place
- 13. Nov 2025 Montreal Junior Panamerican Cup 2025 Victoria Summers 2nd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Dilana Gesa 3rd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Helena Martins De Oliveira 3rd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Sarmat Kibizov 3rd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Jasur Aliyev 3rd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Jonas Nelissen 3rd place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Lucas Gabriele 2nd place

International Results (Continued)

- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Matthew Molchanov 1st place
- 14. Nov 2025 Nov 2025 Montreal Cadet Panamerican Cup 2025 Gabrieli Makhatadze 1st place
- 15. Nov 2025 Montreal Panamerican Open 2025 Lasha Tsatsalashvili 3rd place
- 15. Nov 2025 Montreal Panamerican Open 2025 Artem Neyolov 1st place
- 22. Nov 2025 Podgorica Junior European Cup 2025 Artem Neyolov 3rd place
- 22. Nov 2025 Podgorica Junior European Cup 2025 Denis Neyolov 3rd place
- 07. Feb 2026 Rome Cadet European Cup 202 Sarmat Kibizov 3rd place
- 07. Feb 2026 Rome Cadet European Cup 202 Artem Neyolov 2nd place
- 14. Feb 2026 Samorin Millennium Team Cadet European Cup 2026 Matthew Molchanov 2nd place
- 14. Feb 2026 Samorin Millennium Team Cadet European Cup 2026 Gabrieli Makhatadze 2nd place
- 07. Mar 2026 Portimao Junior European Cup 2026 Matthew Molchanov 3rd place
- 21. Mar 2026 Panama Cadet Panamerican Cup 2026 Victoria Summers 3rd place
- 21. Mar 2026 Panama Cadet Panamerican Cup 2026 Ahniia Grebinnikova 1st place
- 21. Mar 2026 Panama Cadet Panamerican Cup 2026 Lucas Gabriele 1st place
- 21. Mar 2026 Panama Cadet Panamerican Cup 2026 Jonas Nelissen 1st place
- 30. May 2026 Lima Cadet Panamerican Cup 2026 Matthew Molchanov 1st place
- 30. May 2026 Lima Cadet Panamerican Cup 2026 Gabrieli Makhatadze 1st place
- 31. May 2026 Lima Junior Panamerican Cup 2026 Gabrieli Makhatadze 2nd place
- 31. May 2026 Lima Junior Panamerican Cup 2026 Matthew Molchanov 1st place
- 18. Jun 2026 Buenos Aires Junior Panamerican Cup 2026 Marcela Seika Ciolfi 1st place
- 20. Jun 2026 Buenos Aires Panamerican Open 2026 Keagan Young 1st place
- 26. Jun 2026 Santiago Panamerican Open 2026 Keagan Young 1st place

NCCP Committee Report Submitted by James Cunningham

Judo Ontario continues to advance its core objective of providing training and certification opportunities to all coaches across the province. Over the past year, two NCCP courses were successfully hosted in different regions:

- Stouffville – November
- Mississauga – March

For the coming year, the plans include NCCP courses in the Northwest and East regions, ensuring all members of Judo Ontario have access to coach education. Working with Judo Canada, we have also updated the Dojo Assistant course to accommodate the required changes in the CAC Make Ethical Decisions eLearning module.

Special thanks are extended to James Millar for his leadership in delivering courses and supporting the evaluation of coaches throughout Ontario.

Quest for Gold Committee Report Submitted by James Cunningham

Committee Members: Amanda McAlpine, An Jeong-Hwan

The Quest for Gold Committee oversees the selection process for athletes receiving funding through the Ministry of Sport's Quest for Gold program. We would like to acknowledge the ongoing commitment of the committee members in supporting this important initiative.

For the 2025–2026 season, a total of 11 athletes received \$30,000 in combined funding to help offset costs associated with training camps and competition travel. Remaining funds were allocated to further support Judo Ontario athletes at both domestic and international events.

Submitted by: Danial Reis

The 2025–2026 competition season marked another positive step forward for judo in Ontario. Throughout the season, competitions across the province continued to demonstrate steady growth in participation, organizational quality, and overall athlete experience.

Between September 2025 and June 2026, a total of 1,583 competitors participated in Club A tournaments throughout Ontario. This level of participation reflects the continued growth of the sport and highlights the commitment of athletes, coaches, clubs, officials, and volunteers who continue to support the provincial competition.

Between September 2025 and June 2026, we have had a continuous growth of competitors in Club B tournaments. With the Tora Senior Novice tournament allows U18 – Veterans to develop competition skills as a way to develop. The Ajax Budokan Monthly Shiai's allows young athletes from U8 – U16 develop competition skills and to better understand the rules. Having these two monthly tournaments also allows us as an association to develop new referees and build their fundamentals and guide them into a higher level of refereeing such as a National A Referee.

One of the major highlights of the season was the successful delivery of our National A Sanction Tournament Hatashita Ontario Open hosting 806 athletes across the country. The event was well organized and promoted from a dedicated team from Quebec to operate the draw system throughout the competition. This made sure that the tournament was ran smoothly and that the matches proceeded on schedule.

We also took part in the Ontario Winter Games having 102 competitors across the province competing in U16 and U18 divisions. We would like to say thank you to all of the officials who made this tournament happen.

As participation continues to increase, Ontario is well positioned to build on this momentum. The Competition Committee remains committed to improving the quality of events, supporting host clubs, developing competition officials, and creating opportunities for athletes of all ages and levels to compete in a safe, fair, and professionally managed environment.

Looking forward into the new judo year, we are in the works of:

- Judo Ontario Provincial Championships
- Standardized Technical Package
- Implement an honour system for U10 & U12 when weighing-in
- Have a member from the National Referee Committee put on a clinic in Ontario
- Implementing a referee evaluation with the help of the Referee Committee
- Build on the number of Referees and provide more clinics for development

Overall, the 2025–2026 season has been a successful year that reflects the continued growth and strength of judo competitions in Ontario. We look forward to building on these achievements in the upcoming season.

Referee Committee Report *submitted by Anne-Laurence Chevalier (Chair)*

Members: Patrick Lam, Carline Young, Gerald Okimura

In 2025–2026, more than 40 Ontario referees supported over 20 provincial and national events, including monthly shiai and competitions.

During the year, the team delivered pointable 4-hour clinics and online sessions across the province, including:

- GTA (hosted at Hayabusakan), in September
- Online Q&A session in February preceding the Ontario Winter Games
- Ajax (hosted at Budokan), in February preceding a youth shiai
- Brampton (hosted at Tora), in March preceding a novice senior/veteran shiai
- GTA (hosted at JCCC), in April

Following the IJF's release of new rules, adopted by Judo Canada in January 2025, these updates were incorporated into the clinics. The sessions focused on core rule applications and provided meaningful instruction tailored to participants with varied judo backgrounds.

Recent referee clinics offered comprehensive training and rule updates for both experienced officials and newcomers. Session topics included:

- Latest referee rule changes
- Practical case studies on rule application during matches
- Instruction in both fundamental and advanced aspects of contest management

These clinics attracted experienced referees as well as new recruits, ensuring all participants developed practical officiating skills.

The committee remains committed to the continued development of referees by fostering individual growth and encouraging new membership. We actively support referee progression and welcome new participants.

This year again, we are proud to see an increase in young recruits and advancing referees who serve as role models for others interested in both officiating and competition. A special acknowledgement is extended to the Northwest region for identifying and supporting emerging talent.

Seven events were held to develop and evaluate referees, resulting in the assessment and promotion of 22 Judo Ontario referees.

We are also pleased to welcome one additional National referee, Louis, to the team. Special recognition is extended to Mike Bib, Anthony Moss, Evan Burrow, and Isaac Hansen, who were promoted twice during the year.

Promotions:

- Savannah McDonald, Isaac Hansen, Evan Burrows, Evan O'Connor-Fernando, Derek Armstrong, Linda Maselli-Jackman, Anthony Moss, Rosina Woodgate, Sawyer Lance, Vito Zhang, Travis Wood, Béatrice Zapper, Charlotte Zappe and Lily Mowe – Ontario Regional
- Mike Bib, Evan Burrows and Anthony Moss – Provincial B
- Sergei Balandin, Briana McDonald, Mike Bib and Isaac Hansen – Provincial A
- Louis Chevalier – National C

A continued initiative to support the development of women referees is underway, including mentorship opportunities and bi-monthly training sessions. The program culminates in a summer girls' camp held in July.

Looking ahead, we will continue to strengthen recruitment efforts to further develop and diversify the referee community. To all judoka, coaches, parents, volunteers, and referees, I extend my sincere appreciation and look forward to another successful year of judo activities.

Tournaments Committee Report (Jeff Butler (Chair)).

The news to report on this season was included in the Overall Competitions report.

VP REGIONS & EQUITY, DIVERSITY, AND INCLUSION REPORT



Submitted by Vitaliy Polyanskyy

I am pleased to report on the continued work and progress within the Regions and EDI portfolio over the past year.

A significant leadership change this year was the appointment of Tami Dacks as the new Chair of EDI. Tami has taken on the role with enthusiasm and has already initiated several important initiatives. She has demonstrated strong leadership, commitment, and collaboration, and has done an excellent job in moving the EDI portfolio forward. A separate EDI report will provide further details on these initiatives and accomplishments.

I would also like to recognize Michelle Buckingham, who stepped down from the committee. I sincerely thank Michelle for her years of service, dedication, and valuable contributions. Her commitment and work have been greatly appreciated.

The coming year will continue to focus on strengthening our regional programs, supporting regional activities and working collaboratively across the organization to advance our priorities. In addition, Michael Walsh hosted several regional Open Mat training sessions at his dojo, Mississauga Judo Club. This was a significant contribution to the development of our region, as these events provided athletes and clubs with opportunities to train together, exchange experience, and strengthen cooperation. This is an important part of our collective efforts and the continued development of judo in the region.

Equity, Diversity and Inclusion Committee Report

Submitted by Tami Dacks

Members: Tami Dacks (Chair), Vitaliy Polyanskyy (VP Regions/EDI), Mila Katzenberg, Annaliese Heissler, Karine Bedard, Tony Walby, Cass Rhymer, Natasha (Tash) Monkman, Preston Baptiste.

Committee Overview

The Equity, Diversity & Inclusion (EDI) Committee is dedicated to identifying and reducing barriers to participation in judo, as well as improving overall access, inclusion, and a sense of belonging across all Judo Ontario programs and events. The committee focuses on practical, outcome-focused actions to create a more accessible sport environment for underserved groups and communities. This was a new committee, with a new chair, that only started in the new year, so we only met three times.

We want to thank Michelle Buckingham for her work as the previous chair on this committee.

Highlights from This Year

- **Committee Structure & Governance:** Re-established the EDI Committee with fresh leadership and a task-driven mandate focused on achievable, outcome-oriented goals.

VP REGIONS & EQUITY, DIVERSITY, AND INCLUSION REPORT - CONT



- **Land Acknowledgement & Website Presence:** Initiated the development of an official Land Acknowledgement framework (combining provincial and local approaches) and an EDI Commitment statement to be featured on the Judo Ontario website and utilized at events.
- **Introductory Women's Programming:** Designed and finalized details for a 15-week introductory program for new female participants at a standardized \$150 price point (inclusive of the Judo Canada introductory membership) to reduce financial barriers and promote female participation.
- **Community Outreach & Event Preparation:** Organized committee volunteer coverage and promotional strategy for the upcoming HER Sports Fest (May 22–24) to actively engage the broader community.
- **Promotional & Educational Initiatives:** Began building materials to promote Women's Self-Defense programs led by NCCP-certified coaches, highlighting judo's credibility, certified coaching, and Safe Sport framework.
- **Event Accessibility Enhancements:** Evaluated and identified practical, low-cost event accessibility improvements, including portable PA systems to assist hearing accessibility, clear signage, and updated event planning templates.
- **Dojo Survey Development:** Initiated the design of a targeted EDI Dojo Survey to gather insights directly from member clubs regarding local DEI challenges, accessibility barriers, change room practices, and successful solutions.

Looking Ahead

- **Finalizing & Implementing Website EDI Elements:** Complete and publish the official Judo Ontario Land Acknowledgements and EDI Commitment statement on the website, followed by a formal policy submission to the Board.
- **Continue to Look At and Revise Policy:** The committee started a working document where we discussed different EDI related policies and collected information regarding these policies. Looking ahead we will aim to revise them and implement them in better coherence with current EDI understandings.
- **Outreach Execution:** Continue building community partnerships with underrepresented groups.
- **Program Rollout:** Launch the 15-week introductory women's program in participating dojos across the province.
- **Event Accessibility Guidelines:** Formalize and distribute low-cost accessibility recommendations for tournament and camp organizers to ensure consistent, inclusive event execution.
- **Targeted Demographic & Barrier Assessment:** Continue exploring privacy-compliant methods to gather demographic data to better understand member representation and inform policy development.
- **Days of Significance Calendar:** It is recommended that Judo Ontario adopt a Days of Significance Calendar made available to dojos, board members and committee chairs and members to make sure no important meetings, tournaments, clinics, gradings take place on significant religious holy days.
- **Women's Participation:** Continue to brainstorm and work with different committees within Judo Ontario to figure out ways to engage adult female participation, for example, childcare support.

VP REGIONS & EQUITY, DIVERSITY, AND INCLUSION REPORT - CONT



Regional Directors Report

Submitted by Allyn Takahashi

Throughout the past year, Judo Ontario's Regional Directors continued to support the growth and development of judo across the province by working closely with clubs, coaches, and volunteers in their respective regions.

Regional Directors played an important role in organizing and supporting activities within their communities, including open mat sessions, regional training camps, preparation clinics, gradings, and other development opportunities for athletes and coaches. All regions also contributed to athlete and club participation in the 2026 Ontario Winter Games and other regional initiatives throughout the year.

We would like to recognize and thank the following Regional Directors for their service and contributions:

- **Sandra Greaves** for her contributions as the Northwest Region representative.
- **Gavin Blake** for his contributions as the Southwest Region representative.
- **Christian Howald** for his contributions as the North Region representative.

We are also pleased to welcome our new Regional Directors:

- **Briana McDowell** as the Southwest Region representative.
- **Matt Dykstra** as the North Region representative.

Thank you to all Regional Directors, coaches, volunteers, and clubs for your continued development of judo across Ontario.

AGM Report - North Region - Judo Ontario

Local Competition

Nickelbelt Budokan ran its annual Shiai for the first time since the covid lockdowns. It was well attended and also featured the region's first Kata competition. We are looking to grow the participation for this upcoming season in April.

North Western Ontario Judo Super Camp

Many of our members travelled to Thunder Bay to attend the week long North Western Ontario Judo Super Camp which featured sensei Greaves and Sensei Nakamura among other guest instructors. Mackenzie Gratton from the North Bay Judo Club was generously sponsored by Judo Ontario to attend the camp. At the camp Eric Boutin of Nickelbelt Budokan ran a Yudansha Grading Clinic and Grading. He continues to represent the region on the grading board.

Success at the Ontario Open

- Our members are increasing their participation and travel to tournaments held throughout the province.
- Notably some of our athletes had success at the Hatashita Ontario Open.

VP REGIONS & EQUITY, DIVERSITY, AND INCLUSION REPORT - CONT



- Fred Toubu from Nickelbelt Budokan earned a Silver Medal
- Nick Bouchard from Sudbury MMA earned a Gold Medal

International Kata Competition

- Mat Dykstra and Kim Boaro competed in Ju No Katat at the Laval 2026 Kata World Series in Quebec and made the final cut to place 6th.

Notable Dan Gradings

Several of our members successfully passed their Dan gradings

- Neil Tobey - Sandan
- Kris Boaro - Sandan
- Fred Toubu - Nidan
- Mathiew Dykstra - Nidan
- Rahman Desu - Shodan

STRATEGIC PLAN: UPDATE



Strategic Plan Review			
		YEAR 1 - 2025	YEAR 2 - 2026
Membership			
1	Create and implement an annual membership satisfaction survey.		
2	Create a membership benefits info package to post on the website and send to members		
3	Increased focus on social media channels to bring attention to judo in Ontario (Facebook, Instagram, Youtube, etc).		
4	Expand resource library and share tools to support the development and promotion of member clubs		
5	Continue to promote the development of kata at clubs, clinics and competitions.		
6	Promote coach education through NCCP courses, judo specific workshops and professional development opportunities.		
7	Continue to implement opportunities for female-focused activities (training sessions, clinics, and camps).		
8	Create opportunities for Para VI Judo events and programming.		
9	Explore opportunities to support access to judo for a variety of equity deserving groups.		
Support & Sustainability			
10	Ensure adequate administrative staff to support organizational requirements.		
11	Maintain current grant funding and explore areas to expand grant opportunities.		
12	Continue volunteer recognition program and explore new ways to enhance the experience of volunteers.		
13	Expand collaboration with the Regional Directors Committee to enhance programming in non-GTA regions.		
14	Regular review of safe sport policies and procedures, with routine compliance checks for clubs, coaches, staff and volunteers.		
15	Explore ways to improve recruitment, retention and training of referees.		
16	Host regular town hall meetings for dojos/hus to discuss best practices and engage directly with Judo Ontario.		
17	Integrate KPI reporting into quarterly Board of Directors meetings.		
18	Initiate governance review		
High Performance			
19	Offer comprehensive training and competition program to identified athletes through the RTC – High Performance Program.		
20	Maintain partnerships with Judo Canada and CSIO to support the Regional Training Centre.		
21	Refine and promote the Judo Ontario Pathway to Excellence, a guide for aspiring high performance athlete development.		
22	Explore options for Team Ontario programs to identify and support athletes on the Judo Ontario Pathway to Excellence.		
23	Continue talent ID and recruitment through provincial & open mat training, club visits, and JO Youth Academy.		
24	Offer regional training sessions with Judo Ontario Coaches		
25	Expand Judo Ontario coach outreach sessions with identified clubs.		
26	Expand Club A tournament schedule to at least 6 events per year with 2 outside the GTA region.		
	Complete and/or ongoing		
	In-progress		
	Delayed or not started		

MEMBERSHIP REPORT

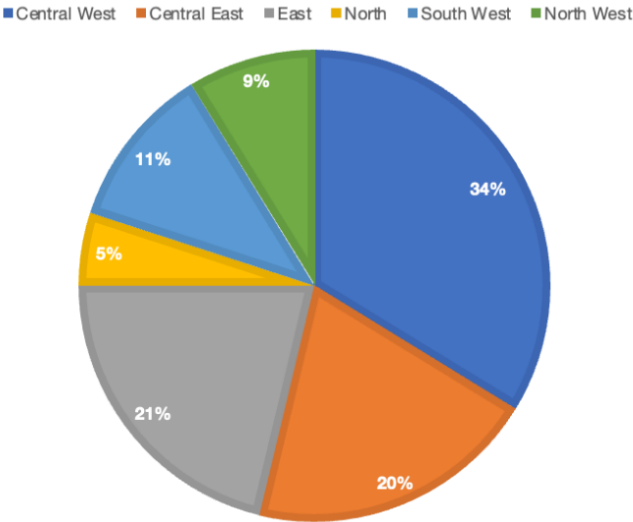
CLUB REPORTING

Total Number of Clubs by Year:

2024-2025: 83
2025-2026: 80

 **Period Analyzed:**
Aug 2025- Aug 2026

Clubs by Region



Clubs by Region

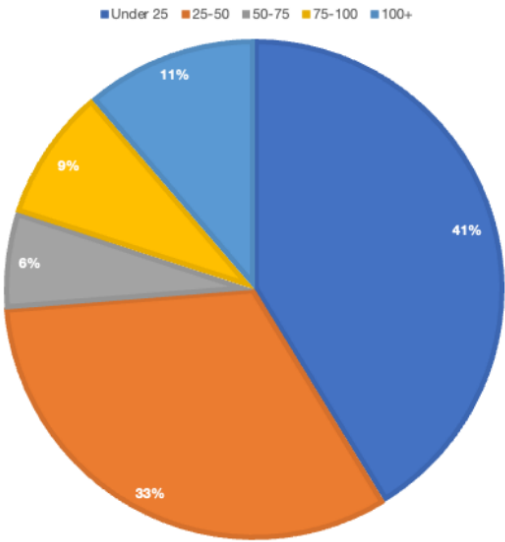
The chart shows the number of clubs per region.

- Consistent with previous years, only minor changes.
- Central East/West over 50% of active clubs

Clubs by Size

- The chart illustrates the number of members per club across different size ranges
- Largest Group: Under 25 members
- Smallest Group: 50-75 members
- Slight shift towards larger clubs

Clubs by Size



MEMBERSHIP REPORT

Participant REPORTING



Period Analyzed:

Aug 2025- Aug 2026

New Members vs Renewed Members:

2024-2025

Renewed: 2294

New: 1327

Total: 3621

2025-2026

Renewed: 2394

New: 1374

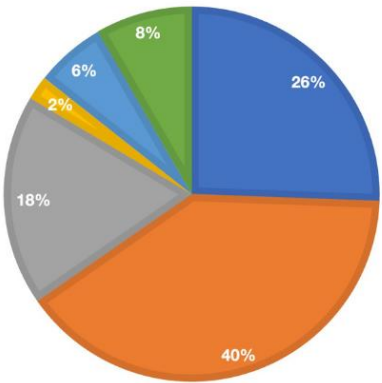
Total: 3768

Overall increase in membership by 4%



Members by Region

■ Central East ■ Central West ■ East
■ North ■ North West ■ South West



Members by Region

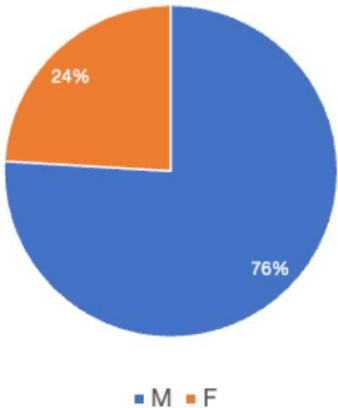
Regional Membership Distribution

- Central West/Central East increased to 66% from 63% in 2024
- All other regions are relatively stable in membership numbers for 2025 vs 2024

Members by Gender

The pie chart illustrates the breakdown of membership by gender.

- Female and non-binary members make up 24% of the total membership
- Male members constitute 76% of the total membership
- The gender breakdown remains unchanged from 2025



MEMBERSHIP REPORT

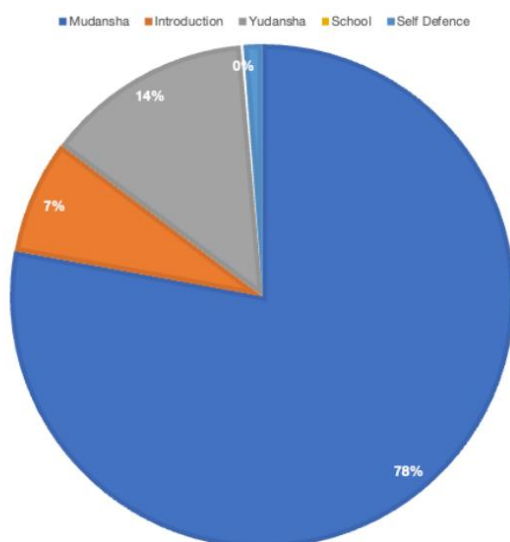
Participant REPORTING



Period Analyzed:

Aug 2025- Aug 2026

Participant Type – By Member Type



Participant Type – By Member Type

The breakdown of membership categories shows a shift from 2025

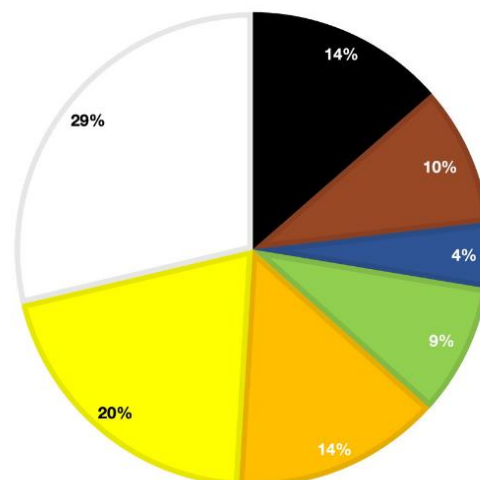
- Mudansha remains the largest group, increasing slightly from 74% to 78%
- Introductory memberships declined from 10% to 7%

Belt Level

- Largest group: 6kyu – White with 1066 members (29%)
- Black Belts: 504 members (14%)
- Similar to 2025, beginners make up the majority of the membership, with nearly half (49%) at the White or Yellow belt level. Compared to last year, White belts increased significantly, while all other belts saw slight shifts up or down.

Belt Level

■ Black Belt ■ 1kyu Brown ■ 2kyu Blue ■ 3kyu - Green
■ 4kyu - Orange ■ 5kyu - Yellow ■ 6kyu - White



ONTARIO JUDO BLACK BELT ASSOCIATION

FINANCIAL STATEMENTS

MARCH 31, 2026

**ONTARIO JUDO BLACK BELT ASSOCIATION
CONTENTS**

MARCH 31, 2026

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INDEPENDENT AUDITOR'S REPORT

**To the members of
Ontario Judo Black Belt Association**

Qualified Opinion

We have audited the financial statements of **Ontario Judo Black Belt Association**, which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with ASNPO.

Basis for Qualified Opinion

In common with many non-profit organizations, the Organization derives revenue from fundraising programs and participant fees, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to revenues, excess (deficiency) of revenues over expenses, and cash flows from operations for the year ended March 31, 2026, current assets as at March 31, 2026, and the net assets as at March 31, 2026.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

knowing you.

Kreston GTA LLP is a partnership
registered in Ontario, Canada.

8953-8965 Woodbine Avenue
Markham, Ontario, L3R 0J9
66 Wellington Street
Aurora, Ontario, L4G 1H8
krestongta.com

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 MEMBER OF THE
FORUM OF FIRMS

INDEPENDENT AUDITOR'S REPORT — continued

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT — continued

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A stylized, handwritten-style signature of "Kreston gTA" in blue ink.

**Markham, Ontario
September 9, 2026**

**Kreston GTA LLP
Licensed Public Accountants**

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Markham, Ontario, L3R 0J9

66 Wellington Street
Aurora, Ontario, L4G 1H8

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ONTARIO JUDO BLACK BELT ASSOCIATION

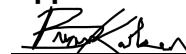
STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2026

	2026	2025
ASSETS		
Current assets		
Cash	\$ 560,741	\$ 583,219
Accounts receivable (note 3)	19,781	19,096
Prepaid and other assets	25,785	23,798
	606,307	626,113
Other assets		
Equipment (note 4)	28,611	25,456
	\$ 634,918	\$ 651,569
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued liabilities (note 5)	\$ 63,218	\$ 69,765
Deferred revenue (note 6)	130,284	107,442
	193,502	177,207
NET ASSETS	441,416	474,362
	\$ 634,918	\$ 651,569

See accompanying notes

Approved on behalf of the Board



Director

Director

ONTARIO JUDO BLACK BELT ASSOCIATION

STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31, 2026

	2026	2025
REVENUES		
Participant fees and other grants	\$ 483,677	\$ 371,766
Registration fees and Judo Canada	295,044	224,169
Nevada ticket sales	110,032	108,782
Ontario Ministry of culture, tourism and sports	100,000	90,000
Club registration	13,200	13,200
Sanction and license fees	1,838	841
	1,003,791	808,758
EXPENSES		
Registration and fees	339,437	275,098
Salaries and benefits	337,844	323,541
Tournaments and clinic	121,638	93,833
Insurance	54,776	54,044
Nevada Expenses	56,456	63,954
Administration and communication (schedule I)	44,538	34,240
Professional fees	26,830	18,235
Interest and bank charges	21,925	28,966
Grading fees - Judo Canada	10,881	14,301
Executive planning	5,429	12,258
Amortization	16,983	3,568
	1,036,737	922,038
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (32,946)	\$ (113,280)

See accompanying notes

ONTARIO JUDO BLACK BELT ASSOCIATION

STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED MARCH 31, 2026

	2026			
	BALANCE, beginning of year, as previously stated	(Deficiency) excess of revenues over expenses	Interfund transfer (note 7)	BALANCE, end of year
Unrestricted	\$ 435,049	\$ (24,801)	\$ (20,139)	\$ 390,109
Invested in net capital assets	25,455	(16,983)	20,139	28,611
Net assets restricted for youth and junior programs	13,858	8,838	-	22,696
	\$ 474,362	\$ (32,946)	\$ -	\$ 441,416

See accompanying notes

ONTARIO JUDO BLACK BELT ASSOCIATION

STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Deficiency of revenues over expenses	\$ (32,946)	\$ (113,280)
Item not involving cash		
Amortization	16,983	3,568
	(15,963)	(109,712)
Net change in non-cash working capital items		
Accounts receivable	(685)	7,786
Prepaid and other assets	(1,987)	(3,519)
Accounts payable and accrued liabilities	(6,546)	7,984
Deferred revenue	22,842	30,093
	13,624	42,344
Cash flows from operating activities	(2,339)	(67,368)
INVESTING ACTIVITY		
Purchase of equipment	(20,139)	-
NET CHANGE IN CASH DURING THE YEAR	(22,478)	(67,368)
CASH, BEGINNING OF YEAR	583,219	650,587
CASH, END OF YEAR	\$ 560,741	\$ 583,219

See accompanying notes

ONTARIO JUDO BLACK BELT ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

I. PURPOSE OF THE ASSOCIATION

Ontario Judo Black Belt Association (the "Association") is an Ontario corporation without share capital and for Canadian income tax purposes, qualifies as a not-for-profit organization which is exempt from income tax under the Income Tax Act. The purpose of the Association is to promote and develop amateur Judo in Ontario.

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Handbook and include the following significant accounting policies:

Revenue recognition

The Association follows the deferral method of accounting for contributions and fundraising. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue received which is related to the following fiscal year is deferred accordingly.

Registration fees are recognized as revenue proportionately over the fiscal year to which it relates.

Nevada revenues are recorded when boxes of tickets, for a specific license, are issued to ticket sales agents, and if the amount can be reasonably estimated and collectability is reasonably assured.

Government grants are recognized as revenue in the year in which the related expenses are incurred. Amounts received in relation to future expenses are recorded as deferred revenue.

Participant fees are recognized as revenue when services are performed. Fees received in advance are recorded in fees collected in advance and recognized into revenue during the appropriate period.

Revenue from the sale of merchandise is recognized upon delivery.

Contributed Services

Certain services have been contributed to the Association to assist in its operations. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

ONTARIO JUDO BLACK BELT ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

2. Summary of significant accounting policies — continued

Equipment

Equipment is recorded at cost and is being depreciated over its estimated useful life. The annual rates are as follows:

Judo mats and equipment	10 year straight line
Office equipment	5 year straight line
Computer equipment	55% declining balance

Fund accounting

Unrestricted Net Assets

The unrestricted net assets fund reports resources available for the Association's general operating activities.

Invested in Net Capital Assets

The invested in net capital assets fund reports resources that the board has used for the purchase of equipment and property. This fund is internally restricted.

Restricted Net Assets For Youth and Junior Programs

The restricted net assets for youth and junior programs report the funds raised from the Nevada ticket sales. This fund is internally restricted.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the period. Actual results could differ from these estimates. Estimates and assumptions are periodically reviewed, and the effects of revisions are reflected in the financial statements in the period they are determined to be necessary. The areas requiring a significant estimate are accounts receivable, accrued liabilities and the useful life of equipment.

ONTARIO JUDO BLACK BELT ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

2. Summary of significant accounting policies — continued

Financial instruments

The Association initially measures its financial assets and liabilities at fair value.

The Association subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable.

The Association has not designated any financial asset or financial liability to be measured at fair value.

3. Accounts receivable

	2026	2025
Accounts receivable - trade	\$ 9,362	\$ 7,017
Government remittances recoverable	10,419	12,079
	<u>\$ 19,781</u>	<u>\$ 19,096</u>

4. Equipment

	2026		2025	
	Cost	Accumulated amortization	Net	Net
Judo mats and equipment	\$ 244,844	\$ 225,416	\$ 19,428	\$ 23,781
Office equipment	-	-	-	1,406
Computer equipment	21,466	12,283	9,183	269
	<u>\$ 266,310</u>	<u>\$ 237,699</u>	<u>\$ 28,611</u>	<u>\$ 25,456</u>

ONTARIO JUDO BLACK BELT ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

5. Accounts payable and accrued liabilities

	2026	2025
Credit card payable	\$ 14,540	\$ 30,149
Accounts payable - trade	27,525	13,316
Audit accrual	12,000	12,500
Payroll accrual	-	9,414
Other accruals	9,153	4,386
	\$ 63,218	\$ 69,765

6. Deferred revenue

Deferred revenue consists of club membership fees, registration fees and other grants received in the current period that are related to subsequent periods. Changes in the deferred revenue balance are as follows:

	Balance March 31, 2025	Amount recognized as revenue in 2026	Amount received related to the following year	Balance March 31, 2026
Deferred individual and club registration	\$ 107,442	\$ (107,442)	\$ 130,284	\$ 130,284

7. Inter-fund transfer

During the prior year, the Board approved a transfer from the unrestricted fund to the invested in net capital assets fund in the amount of \$20,138. The purpose of the transfer was to purchase computer equipment.

8. Financial instruments

The Association is exposed to various risks through its financial instruments, substantially unchanged from the prior year.

ONTARIO JUDO BLACK BELT ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

8. Financial instruments — continued

Liquidity risk

Liquidity risk is the risk of being unable to meet cash requirements or fund obligations as they come due. The Association manages its liquidity risk by constantly monitoring forecasted and actual cash flow and financial liability maturities.

Other risks

It is management's opinion that the Association is not exposed to significant credit, foreign currency, interest rate or market risks arising from the financial instruments.

The extent of the Association's exposure to all risks did not change during the year.

ONTARIO JUDO BLACK BELT ASSOCIATION

SCHEDULES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

Administration and Communication		Schedule I	
	2026	2025	
Rent	\$ 13,630	\$ 13,995	
Parking	1,500	6,132	
Office and administration	20,853	5,690	
Bookkeeping	4,903	4,943	
Telephone	3,652	3,480	
	\$ 44,538	\$ 34,240	